### SPENCER'S RETAIL LIMITED

### **DIRECTORS' REPORT**

To The Members,

Your Directors take pleasure in submitting the Thirteenth Annual Report and Audited Accounts of the Company for the year ended 31st March 2013.

### **FINANCIAL RESULTS**

		Rs/Million
Particulars	<u>2012-13</u>	<u> 2011-12</u>
Sales and Other Income	13470	12063
Operating Loss	873	1509
Interest	341	381
Depreciation	320	504
Loss for the year before exceptional items & Taxes	1534	2395
Exceptional Items	447	159
Taxes (Deferred Tax)	110	NIL
Loss after Taxes	2091	2554

### PERFORMANCE REVIEW AND OUTLOOK

The Company continued its journey of growing topline by achieving a robust same store sales growth of 16% for the year with large format stores growing at about 20%. The Company completed consolidation of its operations by closing remaining non-profitable small format stores including complete exit from Pune cluster.

The focused approach of growing the viable profitable business, alongwith the major steps taken in the areas of opex control and margin improvement, have resulted in much better performance at the company Ebidta level for the year over the previous year. The Company is implementing various initiatives to improve the business profitability of its non-food business viz. apparel and general merchandising.

As a result of these measures, operating loss for the year was Rs.873 million vs. Rs.1509 million in the previous year.

After consolidating its operations, the Company is gearing up for rolling out large format stores to improve its market position in the existing clusters. This will help in fully leveraging back end and advertising costs.

Key priorities for the current year are growing in non food business, further improving in store experience alongwith building people capability to sustain the aggressive growth plan for the coming years for the Company.

Company looks forward to further strengthening its performance in the coming years.

### NOTE ON SUBSIDIARIES

The Company has two subsidiary companies namely Music World Retail Limited and Au Bon Pain Café India Limited.

As required under Section 212 of the Companies Act, 1956 ('the Act'), the Audited Statement of Accounts along with the Report of the Board of Directors of both the subsidiary

companies and the respective Auditors Report thereon for the year ended 31 March 2013, are annexed to the Balance Sheet as at 31 March 2013 of your Company.

A statement pursuant to Section 212 of the Act is also annexed.

### **MERGER**

The Hon'ble Calcutta High Court has passed an Order sanctioning a scheme of amalgamation of Music World Retail Limited, a wholly-owned subsidiary, with the Company. Necessary steps will be taken in this regard on receipt of the certified copy of the said Order.

### **DIRECTORS**

During the year, Mr. Soumyajit Roy resigned as Manager of the Company and Mr. Vineet Kumar Kapila was appointed as Managing Director on the Board of the Company with effect from 1 August 2012.

Mr. Vineet Kumar Kapila resigned from the Board as Managing Director with effect from 30 November 2012 and Mr. Mohit Kampani was appointed as Additional Director and then the Whole- time Director on the Board of the Company for a period of 3 years with effect from 1 December 2012. The Company has received a notice from a member alongwith the requisite deposit of money signifying his intention to propose the appointment of Mr. Kampani as Director of the Company at the ensuing Annual General Meeting.

Pursuant to Section 256 of the Act, Mr. Rajendra Jha retires by rotation at the ensuing Annual General Meeting and, being eligible, offers himself for reappointment.

### **AUDIT COMMITTEE**

The Audit Committee consists of three members namely Mr. Rajendra Jha, Mr. Subhasis Mitra and Mr. Bhanwarlal Chandak.

### **AUDITORS' REPORT**

The qualification of the Auditors on deferred tax asset has been explained in Note. 2.1.l of the Notes to Financial Statements as at and for the year ended 31 March 2013.

### **AUDITORS**

M/s. S. R. Batliboi & Co. LLP, Chartered Accountants, Statutory Auditors of the Company retire at the ensuing Annual General Meeting. M/s. S. R. Batliboi & Co. LLP, Chartered Accountants, have expressed their unwillingness for re-appointment as Statutory Auditors at the forthcoming Annual General Meeting.

In view of the above, the Board recommends appointment of M/s. S R B C & Co. LLP, Chartered Accountants, in place of the retiring Auditors, as Statutory Auditors of the Company at the forthcoming Annual General Meeting of the Company.

M/s. S R B C & Co. LLP, Chartered Accountants, had conveyed their willingness to be the Auditors of the Company, if appointed, and confirmed that such an appointment would be in conformity with the provisions of Section 224(1B) of the Companies Act, 1956.

### FIXED DEPOSITS

During the year under review, the Company has not accepted any deposit under Section 58A of the Companies Act, 1956 read with Companies (Acceptance of Deposits) Rules, 1975.

### PARTICULARS OF EMPLOYEES

As required under the provisions of Section 217(2A) of the Act, read with the Companies (Particulars of Employees) Rules, 1975, as amended, particulars of employees form part of this report. This report is being sent to the shareholders of the Company excluding the aforesaid information. Any shareholder may write to the Company for obtaining a copy thereof.

### **DIRECTORS RESPONSIBILITY STATEMENT**

Pursuant to Section 217(2AA) of the Act, the Directors hereunder confirm that:

- in the preparation of annual accounts, the applicable accounting standards have been followed and no material departures have been made from the same;
- ii. they have selected such Accounting Policies and applied them consistently; and made judgment and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Company at the end of financial year and of the loss of the Company for the year ended on that date;
- they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act, for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities;
- iv. that the annual Accounts have been prepared on a 'going concern' basis.

## PARTICULARS OF ENERGY CONSERVATION, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The provisions of Sec. 217(1)(e) of the Act relating to energy conservation and technology absorption do not apply to the Company. The Company widely uses information technology in its operations.

During the year under review, the foreign exchange earning was NIL and expenditure in foreign currency amounted to Rs 0.92 million mainly due to miscellaneous foreign currency payments.

### **ACKNOWLEDGEMENTS**

Your Directors wish to place on record their appreciation for the valuable services rendered by the employees of the Company at all levels. The Directors would also like to express their appreciation to bankers, trade suppliers, customers, financial institutions and the shareholders for their continued support and cooperation.

For and on behalf of the Board

Kolkata

Date: 24 May 2013

Sd/-Director Sd/-Director

**Chartered Accountants** 

22, Camac Street 3rd Floor, Block 'C' Kolkata-700 016, India

Tel: +91 33 6615 3400 Fax: +91 33 2281 7750

### INDEPENDENT AUDITOR'S REPORT

To the Members of Spencer's Retail Limited

Report on the Financial Statements

We have audited the accompanying financial statements of Spencer's Retail Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2013, and the Statement of Profit and Loss and Cash Flow Statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with accounting principles generally accepted in India, including the Accounting Standards referred to in sub-section (3C) of section 211 of the Companies Act, 1956 ("the Act"). This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Chartered Accountants

### Basis for qualified opinion

Attention is drawn to note no. 13 to the financial statements regarding continuation of net deferred tax asset (DTA) of Rs 31,053.45 lakhs (Rs. 32,154.69 lakhs) in the accounts based on the future profitability projections made by the management. However, in the absence of virtual certainty as stated in Accounting Standard 22 on Deferred Taxes, we are unable to express any opinion on the above projections and their consequent impact if any, on such Deferred Tax Asset.

Had the above asset been reversed, there would be a loss of Rs 51,967.53 lakhs as against the reported loss of Rs. 20,914.08 lakhs and shareholder's funds would have reduced by Rs 31,053.45 lakhs. This had also caused us to qualify our audit opinion on the financial statements relating to the preceding year.

### Qualified opinion

In our opinion and to the best of our information and according to the explanations given to us, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

- (a) in the case of the Balance Sheet, of the state of affairs of the Company as at March 31, 2013;
- (b) in the case of the Statement of Profit and Loss, of the loss for the year ended on that date; and
- (c) in the case of the Cash Flow Statement, of the cash flows for the year ended on that date.

### Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditor's Report) Order, 2003 ("the Order") issued by the Central Government of India in terms of sub-section (4A) of section 227 of the Act, we give in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the Order.
- 2. As required by section 227(3) of the Act, we report that:
  - (a) We have obtained all the information and explanations which to the best of we knowledge and belief were necessary for the purpose of our audit;

Chartered Accountants

- (b) In our opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;
- (c) The Balance Sheet, Statement of Profit and Loss, and Cash Flow Statement dealt with by this Report are in agreement with the books of account;
- (d) Except for the matter described in the Basis for Qualified Opinion paragraph, in our opinion, the Balance Sheet, Statement of Profit and Loss and Cash Flow Statement comply with the Accounting Standards referred to in subsection (3C) of section 211 of the Companies Act, 1956;
- (e) On the basis of written representations received from the directors as on March 31, 2013, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2013, from being appointed as a director in terms of clause (g) of sub-section (1) of section 274 of the Companies Act, 1956.

5, R. Batliboi & CO. LLP

**Chartered Accountants** 

Firm Registration Number: 301003E

Per Bhaswar Sarkar

Partner

Membership Number: 55596

Place of Signature: Kolkata

Date: 24th May, 2013

Chartered Accountants

# TO THE MEMBERS OF SPENCER'S RETAIL LIMITED [REFERRED TO IN OUR REPORT OF EVEN DATE]

- (i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
  - (b) Fixed assets were physically verified by the management during the year in accordance with a planned programme of verifying all of them once in three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.
  - (c) During the year, the Company has written off and also sold certain unusable assets arising out of the closure of non- viable and loss making stores. Based on the information and explanations given by the management and on the basis of audit procedures performed by us, we are of the opinion that the sale of the said assets has not affected the going concern status of the Company.
- (ii) (a) The management has conducted physical verification of inventory at reasonable intervals during the year.
  - (b) The procedures of physical verification of inventory followed by the management are reasonable and adequate in relation to the size of the Company and the nature of its business.
  - (c) The Company is maintaining proper records of inventory and no material discrepancies were noticed on physical verification.
- (iii) (a) According to the information and explanations given to us, the Company has not granted any loans, secured or unsecured to companies, firms or other parties covered in the register maintained under section 301 of the Companies Act, 1956. Accordingly, the provisions of clause 4(iii) (a) to (d) of the Order are not applicable to the Company and hence not commented upon
  - (b) According to information and explanations given to us, the Company has not taken any loans, secured or unsecured, from companies, firms or other parties covered in the register maintained under section 301 of the Companies Act, 1956. Accordingly, the provisions of clause 4(iii)(e) to (g) of the Order are not applicable to the Company and hence not commented upon.
- (iv) In our opinion and according to the information and explanations given to us, there is an adequate internal control system commensurate with the size of the Company and the nature of its business, for the purchase of inventory and fixed assets and for the sale of goods and services. During the course of our audit, we have not observed any major weakness or continuing failure to correct any major weakness in the internal control system of the company in respect of these areas.

Chartered Accountants

- (v) In our opinion, there are no contracts or arrangements that need to be entered in the register maintained under Section 301 of the Companies Act, 1956. Accordingly, the provisions of clause 4(v)(b) of the Order is not applicable to the Company and hence not commented upon.
- (vi) The Company has not accepted any deposits from the public.
- (vii) In our opinion, the Company has an internal audit system commensurate with the size of the Company and nature of its business.
- (viii) To the best of our knowledge and as explained, the requirement for maintenance of cost records under clause (d) of sub-section (1) of section 209 of the Companies Act, 1956, for the products of the Company is not applicable during the year.
- (ix) (a) The Company is generally regular in depositing with appropriate authorities undisputed statutory dues including provident fund, investor education and protection fund, employees' state insurance, income-tax, sales-tax, wealth-tax, service tax, customs duty, excise duty, cess and other material statutory dues applicable to it.
  - (b) According to the information and explanations given to us, no undisputed amounts payable in respect of provident fund, employees' state insurance, income-tax, wealth-tax, service tax, sales-tax, customs duty, excise duty cess and other material statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.
  - (c) According to the records of the Company, the dues outstanding of income-tax, sales-tax, wealth-tax, service tax, customs duty, excise duty and cess on account of any dispute, are as follows:

Name of the statute	Nature of dues	Amount (Rs in lakhs)	Period to which the amount relates	Forum where dispute is pending
Various States VAT Acts	Sales tax demand on stock Transfer	49.57	2003-04,2007-08 to 2009-10	Various appellate authorities
An come	Miscellaneous	89.20	2000-01 to 2004- 05, 2008-09 and 2011-12	Appellate Deputy Commissioner/Additional Commissioner/Appellate Tribunal

Chartered Accountants

Name of the statute	Nature of dues	Amount (Rs in lakhs)	Period to which the amount relates	Forum where dispute is pending
Finance Act 1994	Service Tax demand on concessionaire income	113.20	2007-08 & 2008-09	Commissioner, Appeals
	Service tax demand on availment of Cenvat credit	1039.94	2006-07 to 2010-11	Appeal yet to be filed

- (x) The Company's accumulated losses at the end of the financial year are more than fifty percent of its net worth. The Company has also incurred cash loss in the current as well as the immediately preceding financial year.
- (xi) Based on our audit procedures and as per the information and explanations given by the management, we are of the opinion that the Company has not defaulted in repayment of dues to a financial institution or bank. The Company did not have any outstanding debentures during the year.
- (xii) According to the information and explanations given to us and based on the documents and records produced before us, the Company has not granted loans and advances on the basis of security by way of pledge of shares, debentures and other securities.
- (xiii) In our opinion, the Company is not a chit fund or a nidhi / mutual benefit fund / society. Therefore, the provisions of clause 4(xiii) of the Companies (Auditor's Report) Order, 2003 (as amended) are not applicable to the Company.
- (xiv) In our opinion, the Company is not dealing in or trading in shares, securities, debentures and other investments. Accordingly, the provisions of clause 4(xiv) of the Companies (Auditor's Report) Order, 2003 (as amended) are not applicable to the Company.
- (xv) According to the information and explanations given to us, the Company has not given any guarantee for loans taken by others from bank or financial institutions.
- (xvi) Based on the information and explanations given to us by the management, term loans were applied for the purpose for which the loans were obtained.

Chartered Accountants

- (xvii) According to the information and explanations given to us and on an overall examination of the balance sheet of the Company, we report that funds amounting to Rs.24,662 lakhs raised on short term basis in the form of loan from banks and other current liabilities have been used for long-term application.
- (xviii) The Company has not made any preferential allotment of shares to parties or companies covered in the register maintained under section 301 of the Companies Act, 1956.
- (xix) The Company did not have any outstanding debentures during the year.

Kolkata

- (xx) The Company has not raised any money through a public issue during the year.
- (xxi) Based upon the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and as per the information and explanations given by the management, we report that no fraud on or by the Company has been noticed or reported during the year.

S.R. Batliboi 2 Co. LLP

Chartered Accountants

Firm Registration Number: 301003 Soi &

per Bhaswar Sarkar

Partner

Membership No.: 55596

Place: Kolkata

Date: 24th May, 2013

		31st March 2013	31st March 2012
<u></u>	Notes	₹ Lakhs	₹ Lakhs
EQUITY AND LIABILITIES	***	e to a section of the	the second was the second seco
Shareholder's funds	,		'
(a) Share capital	3	10,405.65	2,601.41
(b) Reserves and surplus	4	(1,10,958.65)	(91,605,41)
		(1,00,553.00)	(89,004.00)
Share application money pending allotment	5	1,14,179.92	1,06,845.00
Non-current liabilities			
(a) Long-term borrowings	6	22,500.00	8,625.00
(b) Other Long-term liabilities	7	32.09	· .
(c) Long-term provisions	8	511.97	4,404.52 439.49
	-	23,044.06	13,469.01
Current liabilities		25/511.00	13/407.01
(a) Short-term borrowings	9	20,000.00	35,000.00
(b) Trade payables	10.1	13,418.76	13,371.19
(c) Other current liabilities	10.2	5,312.40	6,519.91
(d) Short-term provisions	8	1,222.18	933.30
	_	39,953.34	55,824.40
TOTAL		76,624.32	87,134.42
ASSETS			
Non-current assets			
(a) Fixed assets			
Tangible assets	11.1	18 005 55	
Intangible assets .		17,227.57	21,260.79
	11.2	928.01	867.44
Capital work-in-progress		160,43	-
(b) Non-current investments	12	2,801.00	10,425.00
(c) Deferred tax assets (net)	13	31,053.45	32,154.69
(d) Long-term loans and advances	14	7,483.95	7,003.90
(e) Other non-current assets	17.2	1,678.84	1,553.94
	_	61,333.25	73,265.76
Current assets			
(a) Inventories	15	10,645.04	10,787.63
(b) Trade receivables	17.1	2,121.99	1,626.40
(c) Cash and Bank balances	16	1,790.73	694.24
(d) Short-term loans and advances	14	704.67	722.95
(e) Other current assets	17.2	28.64	37.44
	,	15,291.07	13,868.66
TOTAL		76,624.32	

The accompanying notes referred to above form an integral part of the Financial Statements

2.1

As per our report of even date attached

Summary of Significant Accounting Policies

S.R. Pagteibriaco, LLP

For S. R. BATLIBOI & CO. LLP

Firm Registration No: 301003E

Chartered Accountants

per Bhaswar Sarkar

Partner

Membership No 55596

Place: Kolkata

Date: 24th May, 2013

For and on behalf of the Board of Directors

Directors

Company Secretary

	٠.,		2012-13	2011-12
· The section of Process (Manager Apple of Section 1997) (Ma	Self all the testing	Notes	₹ Lakhs	₹ Bakhs
Income:			•	**************************************
Revenue from operations		18	1,33,775.25	1,19,894.80
Other income		19	922.51	730.71
Total Revenue (I)			1,34,697.76	1,20,625.51
Expenses:				
Purchase of traded goods		20	1,06,873.52	98,434.26
(Increase)/Decrease in traded/manufactured goods		20	962.07	(645.29)
Raw Materials Consumed		21	273.77	•
Employee benefit expenses		22	11,486.45	11,549.16
Other expenses		23	22,898.05	25,324.74
Total (II)			1,42,493.86	1,34,662.87
Earnings before interest,tax,depreciation and amort	tisation		(7,796.10)	(14,037.36)
(EBITDA) (I-II)			0.400.00	© 044 70
Depreciation, Amortisation and Impairment		24	3,198.02	5,044.79
Finance costs		25	4,350.19	4,864.37
Loss before exceptional items and tax			(15,344.31)	(23,946.52)
Exceptional items	3	26	4,468.54	1,590.97
Loss before tax		<del>,</del>	(19,812.85)	(25,537.49)
Tax expense: Deferred tax asset reversed			1,101.23	-
Loss for the year		_	(20,914.08)	(25,537.49)
Earnings per share- Basic and Diluted [Nominal value ₹10 per share( ₹10 per share)]		27	(78.46)	(98.17)

Summary of Significant Accounting Policies

2.1

The accompanying notes referred to above form an integral part of the Financial Statements

As per our report of even date attached

S.R. Bathbox 200. LLP

Firm Registration No: 301003E

Chartered Accountants

per Bhaswar Sarkar

Partner

Membership No 55596

Place: Kolkata Date: 24th May, 2013 For and on behalf of the Board of Directors

Directors

Motes   Table   Tabl				
Case   Components   Component			······································	
Cash Advisiment to recorded lots before tax to niet cash flows:   Deprocalation		Notes	₹ Lakhs	₹ Lakns
Non Cash adjustment to reconcile loss before tax to nest cash flows:    Depreciation   3,196,22   5,044.79	CASH FLOW FROM OPERATING ACTIVITIES		(15 244 21)	(23 946 52)
Depreciation   3,195.02   5,044.79   Rental deposits written off   38.10   18.94   Interest response   3,413.91   3,812.09   Profit on sale of Investments   (29.51.81)   (36.63)   Interest Incume   (192.50)   (11.18)   Loss on sale of Assets (net)   (29.69.11)   1,079.88   Provision for Lease equalisation   7,170   (20.69.11)   1,079.88   Provision for Doubful advances and deposits   (712.72)   (20.04.51)   Provision for Doubful advances and deposits   (712.72)   (20.04.51)   Provision for Doubful advances and deposits   (170.20)   (14.219.34)   Movement in working capital changes   (19.39.12)   (14.219.34)   Movement in working capital changes   (19.39.12)   (14.219.34)   Decrease/Increase in Liabilities & Provisions   185.99   (31.93.92)   Decrease/Increase in Interest receivables   (85.55)   (19.28)   Decrease/Increase in Interest receivables   (85.55)   (19.28)   Decrease/Increase in Interest receivables   (85.59)   (19.28)   Decrease/Increase in Interest Advances and Other Assets   (85.59)   (19.28)   Decrease/Increase in Interest Advances and Other Assets   (85.59)   (19.28)   Decrease/Increase in Interest Advances and Other Assets   (85.59)   (19.28)   Decrease/Increase in Interest advances   (19.28)   (19.28)   Decrease/Increase in Interest advances   (19.28)   (19.28)   Decrease/Increase in Interest interest (A)   (19.28)   Decrease/Increase in Interest interest interest (A)   (19.28)   Decrease/Increase interest (A)   (19.28)   Decrease/Increase interest (A)   (19.28)   Decrease	Loss before exceptional items and tax		(10,044.01)	
Renkil deposits written off			3.198.02	5,044.79
Interest experiment			•	18.94
Profit on sale of Investments			3,413.91	3,812.09
Interest Income   (192.50)   (111.18)   146.75   146.			(250.18)	(186.63)
Loss on sole of Assets (net)   302,15   1,079,98   Provision for Doubritul advances and deposits   1,179,98   Provision for Doubritul advances and deposits   1,179,98   Provision for Obsolete stocks   (164,66)   (309,39)   Comparing Loss before working capital changes   (163,09),120   Components of cash and cash equivalents   (163,00),120   Compon			(192.50)	(111.18)
Provision for Lease equalisation         (296,91)         1,179,98           Provision for Obsolete stocks         (71,272)         (250,48)           Liability written back         (10,509,12)         (14,219,94)           Operating Loss before working capital changes         (10,509,12)         (14,219,94)           Movement in working capital:         185,99         5,113,54           (Decrease)/Increase in Liabilities & Provisions         (495,59)         (19,28)           Decrease/Increase in inventories         855,31         (618,56)           Decrease/Increase) in inventories         855,31         (618,56)           Decrease/Increase) in inventories         855,31         (618,56)           Decrease/Increase) in inventories         855,31         (618,56)           Net cash flow used in operating activities (A)         (9,583,39)         (9791,08)           **** **Crease flow in Standard Contractivities (A)         (9,583,39)         (1,771,76)           **** **Crease flow in Standard Contractivities (A)         (9,583,39)         (1,771,76)           ***** **Crease flow in Stale of fixed assets including intangible assets, capital work in Progress and capital advances         (1,143,43)         (1,771,76)           **** **Proceeds from Stale of fixed assets         53,66         278,44           ***Investments in Subsidiary Company		• .	302.13	546.73
Provision for Obsolete stocks			(296.91)	•
Components of content of content of the content o	Provision for Doubtful advances and deposits		-	
Movement in working capital changes   10,309,122   11,421,94	Provision for Obsolete stocks		•	
Movement in working capital:   Decrease/Increase in Liabilities & Provisions   185.99   13.28     Decrease/Increase in Liabilities & Provisions   185.99   13.28     Decrease/Increase in Intrade receivables   485.51   (618.55     Decrease/Increase in Intrade receivables   385.31   (618.55     Decrease/Increase in Intrade receivables   385.31   (618.55     Decrease/Increase in Loans & Advances and Other Assets   180.02   (46.95     TEST, 31   4.428.85     Net cash flow used in operating activities (A)   (9.583.39)   (9.791.08	Liability written back			
Decrease/Increase in Liabilities & Provisions   18599   5113-54   Decrease/Increase) in trade receivables   69559   1028   Decrease/Increase) in trade receivables   853.1   618.56   Decrease/Increase) in Loans & Advances and Other Assets   180.02   646.89   Decrease/Increase) in Loans & Advances and Other Assets   180.02   646.89   Net cash flow used in operating activities (A)   6758.39   67971.08      THELOW FROM INVESTING ACTIVITIES   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00     1.00   1.00   1.00     1.00   1.00     1.00   1.00     1.00   1.00   1.00     1.00	Operating Loss before working capital changes		(10,309.12)	(14,219.94)
Decrease/Increase in Liabilities & Provisions   18599   5113-54   Decrease/Increase) in trade receivables   69559   1028   Decrease/Increase) in trade receivables   853.1   618.56   Decrease/Increase) in Loans & Advances and Other Assets   180.02   646.89   Decrease/Increase) in Loans & Advances and Other Assets   180.02   646.89   Net cash flow used in operating activities (A)   6758.39   67971.08      THELOW FROM INVESTING ACTIVITIES   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00   1.00     1.00   1.00   1.00   1.00     1.00   1.00     1.00   1.00   1.00     1.00   1.00     1.00   1.00     1.00   1.00   1.00     1.00	Movement in working capital:	***		
Decrease/(Increase) in Inventories   19.58   16.18.58			185.99	5,113.54
Decrease/(Increase) in Inventories   180.02   (46.99)			(495.59)	(19.28)
Net cash flow used in operating activities (A)   (9,583.39)   (9,791.08)			855.31	(618.56)
Net cash flow used in operating activities (A) (9,583.39) (9,791.08)    THEOW FROM INVESTING ACTIVITIES			180.02	(46.84)
HEOW FROM INVESTING ACTIVITIES			725.73	
THEOW FROM INVESTING ACTIVITIES   .nase of Fixed assets, including intangible assets, capital work in progress and capital advances   (1,143.43)   (1,771.76)	Net cash flow used in operating activities (A)		(9,583.39)	(9,791.08)
1,143,43   1,171,76     1,143,43   1,144,76     1,145,43   1,145     1,145,44   1,145     1,145,44     1,146,44				
Proceeds from Sale of fixed assets   (1,143.43)   (1,771.76)     Proceeds from Sale of fixed assets   588.66   278.44     Investments in Subsidiary Company   (400.00)   (400.00)     Advance against share application money   (277.50)     Interest free loan to Subsidiary   (100.50)   (458.00)     Proceeds from sale/maturity of current investments   27,107.90   30,493.35     Purchase of current investments   (26,857.72)   (30,306.72)     Investments in bank deposits (having original maturity of more than three months)   182.05   95.73     Interest received   182.05   95.73     Interest received   182.05   (2,184.86)   (3,163.28)     Proceeds from Investing activities (B)   (2,184.86)   (2,184.86)   (3,163.28)     Proceeds from Issue of Share Capital (including share premium)   0.88     Proceeds from Insue of Share Capital (including share premium)   1,500.00   7,500.00     Proceeds from short-term borrowings   (1,500.00)   (1,500.00)     Proceeds from short-term borrowings   (2,000.00)   (35,000.00)     Repayment of long-term borrowings   (35,000.00)   (35,000.00)     Proceeds from short-term borrowings   (35,000.00)   (35,000.00)   (35,000.00)     Proceeds from short-term borrowings   (35,000.00)   (35,000.00)	C "H FLOW FROM INVESTING ACTIVITIES			
Proceeds from Sale of fixed assets   538.66   278.44     Investments in Subsidiary Company   (400.00)   (800.00)     Advance against share application money   (277.50)     Interest free loan to Subsidiary   (100.50)   (458.00)     Interest free loan to Subsidiary   (100.50)   (458.00)     Proceeds from sale/maturity of current investments   27,107.90   30,493.35     Purchase of current investments   (26,857.72)   (30,306.72)     Investments in bank deposits (having original maturity of more than   (1,234.32)   (714.32)     Interest received   182.05   95.73     Interest received   182.05   95.73     Net cash used in Investing activities (B)   (2,184.86)   (3,183.28)     CASH FLOW FROM FINANCING ACTIVITIES     Proceeds from Issue of Share Capital (including share premium)   0.88     Proceeds from Issue of Share Application Money pending allotment   16,700.00   (1,500.00)     Proceeds from long-term borrowings   (1,500.00)   (1,500.00)     Proceeds from short-term borrowings   (1,500.00)   (1,500.00)     Repayment of long-term borrowings   (3,000.00)   (35,000.00)     Repayment of short-term borrowings   (3,000.00)   (35,000.00)     Repayment of short-term borrowings   (3,000.00)   (35,000.00)     Cash Flow from/(used in) financing activities (C)   (11,795.26   13,133.98     Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)   (12.99)   159.62     Cash and cash equivalents at the end of the year   596.09   436.47     Cash and cash equivalents at the end of the year   596.09   436.47     Cash in hand   421.15   305.95	nase of Fixed assets, including intangible assets, capital work in			
Proceeds from Sale of fixed assets   \$33.66   278.44     Investments in Subsidiary Company   (400.00) (800.00)     Advance against share application money   (277.50)     Interest free loan to Subsidiary   (100.50) (458.00)     Proceeds from sale/maturity of current investments   27,107.90   30,493.35     Purchase of current investments   (26,857.72) (30,306.72)     Investments in bank deposits (having original maturity of more than three months)   (1,234.32) (714.32)     Interest received   182.05   95.73     Net cash used in Investing activities (B)   (2,184.86) (3,183.28)     CASH FLOW FROM FINANCING ACTIVITIES	progress and capital advances		(1,143.43)	(1,771.76)
Investments in Subsidiary Company	Proceeds from Sale of fixed assets		538.66	278.44
Advance against share application money         (277.50)         (458.00)           Interest free loan to Subsidiary         (100.50)         (458.00)           Proceeds from sale/maturity of current investments         27,107.90         30,493.35           Purchase of current investments         (26,857.72)         (30,306.72)           Investments in bank deposits (having original maturity of more than three months)         (1,234.32)         (714.32)           three months)         182.05         95.73           Net cash used in Investing activities (B)         (2,184.86)         (3,163.28)           CASH FLOW FROM FINANCING ACTIVITIES         -         0.88           Proceeds from Issue of Share Capital (including share premium)         -         0.88           Proceeds from Share Application Money pending allotment         16,700.00         10,815.00           Proceeds from long-term borrowings         (1,500.00)         7,500.00           Repayment of long-term borrowings         (20,000.00)         35,000.00           Repayment of short-term borrowings         (35,000.00)         (35,000.00)           Repayment of short-term borrowings         (35,000.00)         (35,000.00)           *erest paid         (3,444.74)         (3,681.90)           *erest paid         (3,444.74)         (3,681.90)			(400.00)	(800.00)
Interest free loan to Subsidiary			(277.50)	•
Proceeds from sale/maturity of current investments         27,107.90         30,493,35           Purchase of current investments         (26,857.72)         (30,306.72)           Investments in bank deposits (having original maturity of more than three months)         (1,234.32)         (714.32)           Interest received         182.05         95.73           Net cash used in Investing activities (B)         2,184.86         (3,183.28)           CASH FLOW FROM FINANCING ACTIVITIES         -         0.88           Proceeds from Issue of Share Capital (including share premium)         16,700.00         10,815.00           Proceeds from Share Application Money pending allotment         15,000.00         7,500.00           Proceeds from Issue of Share Capital (including share premium)         16,700.00         10,815.00           Proceeds from Dorg-term borrowings         (1,500.00)         7,500.00           Repayment of long-term borrowings         (1,500.00)         35,000.00           Repayment of short-term borrowings         (35,000.00)         (35,000.00)           Proceeds from short-term borrowings         (35,000.00)         (35,000.00)           Proceeds paid         (344.74)         (3,681.90)           Proceeds from Issue of Short-term borrowings         (55,000.00)         11,755.26         13,133.98           Proceeds f			(100.50)	(458.00)
Purchase of current investments			27,107.90	30,493.35
Investments in bank deposits (having original maturity of more than three months)         (1,234.32)         (714.32)           Interest received         182.05         95.73           Net cash used in Investing activities (B)         (2,184.86)         (3,183.28)           CASH FLOW FROM FINANCING ACTIVITIES			(26,857.72)	(30,306.72)
three months)         182.05         95.73           Interest received         (2,184.86)         (3,183.28)           Net cash used in Investing activities (B)         (2,184.86)         (3,183.28)           CASH FLOW FROM FINANCING ACTIVITIES			•	(714.39)
Interest received         182.05         95.73           Net cash used in Investing activities (B)         (2,184.86)         (3,183.28)           CASH FLOW FROM FINANCING ACTIVITIES			(1,234.32)	(714.52)
Net cash used in Investing activities (B)         (2,184.86)         (3,183.28)           CASH FLOW FROM FINANCING ACTIVITIES         0.88           Proceeds from Issue of Share Capital (including share premium)         16,700.00         10,815.00           Proceeds from Inorg-term borrowings         15,000.00         7,500.00           Repayment of long-term borrowings         (1,500.00)         (1,500.00)           Repayment of short-term borrowings         20,000.00         35,000.00           Repayment of short-term borrowings         (35,000.00)         (35,000.00)           "erest paid         (3,444.74)         (3,681.90)           Cash Flow from/(used in) financing activities (C)         11,755.26         13,133.98           Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)         (12.99)         159.62           Cash and cash equivalents at the beginning of the year         596.09         436.47           Cash and cash equivalents at the end of the year         583.10         596.09           Components of cash and cash equivalents         421.15         305.95           Cash in hand         421.15         305.95           With banks-on current account         161.95         290.14			182.05_	95.73
CASH FLOW FROM FINANCING ACTIVITIES           Proceeds from Issue of Share Capital (including share premium)         16,700.00         10,815.00           Proceeds from Share Application Money pending allotment         15,000.00         7,500.00           Proceeds from long-term borrowings         (1,500.00)         (1,500.00)           Repayment of long-term borrowings         20,000.00         35,000.00           Proceeds from short-term borrowings         (35,000.00)         (35,000.00)           Repayment of short-term borrowings         (35,000.00)         (35,000.00)           * erest paid         (3,444.74)         (3,681.90)           * Cash Flow from/(used in) financing activities (C)         11,755.26         13,133.98           Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)         (12.99)         159.62           Cash and cash equivalents at the beginning of the year         596.09         436.47           Cash and cash equivalents at the end of the year         583.10         596.09           Components of cash and cash equivalents         421.15         305.95           Cash in hand         421.15         305.95           With banks-on current account         161.95         290.14		٠	(2,184.86)	(3,183.28)
Proceeds from Issue of Share Capital (including share premium)         0.88           Proceeds from Share Application Money pending allotment         16,700.00         10,815.00           Proceeds from long-term borrowings         15,000.00         7,500.00           Repayment of long-term borrowings         (1,500.00)         (1,500.00)           Proceeds from short-term borrowings         20,000.00         35,000.00           Repayment of short-term borrowings         (35,000.00)         (35,000.00)           'erest paid         (3,444.74)         (3,681.90)           . Cash Flow from/(used in) financing activities (C)         11,755.26         13,133.98           Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)         (12.99)         159.62           Cash and cash equivalents at the beginning of the year         596.09         436.47           Cash and cash equivalents at the end of the year         583.10         596.09           Components of cash and cash equivalents         421.15         305.95           Cash in hand         421.15         305.95           With banks-on current account         161.95         290.14	The tribit does not be to be t			
Proceeds from Issue of Share Capital (including share premium)         0.88           Proceeds from Share Application Money pending allotment         16,700.00         10,815.00           Proceeds from long-term borrowings         15,000.00         7,500.00           Repayment of long-term borrowings         (1,500.00)         (1,500.00)           Proceeds from short-term borrowings         20,000.00         35,000.00           Repayment of short-term borrowings         (35,000.00)         (35,000.00)           'erest paid         (3,444.74)         (3,681.90)           . Cash Flow from/(used in) financing activities (C)         11,755.26         13,133.98           Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)         (12.99)         159.62           Cash and cash equivalents at the beginning of the year         596.09         436.47           Cash and cash equivalents at the end of the year         583.10         596.09           Components of cash and cash equivalents         421.15         305.95           Cash in hand         421.15         305.95           With banks-on current account         161.95         290.14	CASH FLOW FROM FINANCING ACTIVITIES			
Proceeds from Share Application Money pending allotment       16,700.00       10,815.00         Proceeds from long-term borrowings       15,000.00       7,500.00         Repayment of long-term borrowings       (1,500.00)       (1,500.00)         Proceeds from short-term borrowings       20,000.00       35,000.00         Repayment of short-term borrowings       (35,000.00)       (35,000.00)         'erest paid       (3,444.74)       (3,681.90)         . Cash Flow from/(used in) financing activities (C)       11,755.26       13,133.98         Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)       (12.99)       159.62         Cash and cash equivalents at the beginning of the year       596.09       436.47         Cash and cash equivalents at the end of the year       583.10       596.09         Components of cash and cash equivalents       421.15       305.95         Cash in hand       421.15       305.95         With banks-on current account       161.95       290.14	Proceeds from Issue of Share Capital (including share premium)		-	0.88
Proceeds from long-term borrowings       15,000.00       7,500.00         Repayment of long-term borrowings       (1,500.00)       (1,500.00)         Proceeds from short-term borrowings       20,000.00       35,000.00         Repayment of short-term borrowings       (35,000.00)       (35,000.00)         'erest paid       (3,444.74)       (3,681.90)         : Cash Flow from/(used in) financing activities (C)       11,755.26       13,133.98         Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)       (12.99)       159.62         Cash and cash equivalents at the beginning of the year       596.09       436.47         Cash and cash equivalents at the end of the year       583.10       596.09         Components of cash and cash equivalents       421.15       305.95         Cash in hand       421.15       290.14         With banks-on current account       161.95       290.14			16,700.00	10,815.00
Repayment of long-term borrowings       (1,500.00)       (1,500.00)         Proceeds from short-term borrowings       20,000.00       35,000.00         Repayment of short-term borrowings       (35,000.00)       (35,000.00)         'erest paid       (3,444.74)       (3,681.90)         . Cash Flow from/(used in) financing activities (C)       11,755.26       13,133.98         Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)       (12.99)       159.62         Cash and cash equivalents at the beginning of the year       596.09       436.47         Cash and cash equivalents at the end of the year       583.10       596.09         Components of cash and cash equivalents       421.15       305.95         Cash in hand       421.15       290.14         With banks-on current account       161.95       290.14			15,000.00	7,500.00
Proceeds from short-term borrowings       20,000.00       35,000.00         Repayment of short-term borrowings       (35,000.00)       (35,000.00)         'erest paid       (3,444.74)       (3,681.90)         'Cash Flow from/(used in) financing activities (C)       11,755.26       13,133.98         Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)       (12.99)       159.62         Cash and cash equivalents at the beginning of the year       596.09       436.47         Cash and cash equivalents at the end of the year       583.10       596.09         Components of cash and cash equivalents       421.15       305.95         Cash in hand       421.15       290.14         With banks-on current account       161.95       290.14			(1,500.00)	(1,500.00)
Repayment of short-term borrowings       (35,000.00)       (35,000.00)         erest paid       (3,444.74)       (3,681.90)         i Cash Flow from/(used in) financing activities (C)       11,755.26       13,133.98         Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)       (12.99)       159.62         Cash and cash equivalents at the beginning of the year       596.09       436.47         Cash and cash equivalents at the end of the year       583.10       596.09         Components of cash and cash equivalents       421.15       305.95         Cash in hand       421.15       290.14         With banks-on current account       161.95       290.14	- · ·		•	35,000.00
Repayment of stort-term bollowings         (3,681.90)           erest paid         (3,681.90)           . Cash Flow from/(used in) financing activities (C)         11,755.26         13,133.98           Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)         (12.99)         159.62           Cash and cash equivalents at the beginning of the year         596.09         436.47           Cash and cash equivalents at the end of the year         583.10         596.09           Components of cash and cash equivalents         421.15         305.95           Cash in hand         421.15         290.14           With banks-on current account         161.95         290.14	<del>-</del>		•	(35.000.00)
rest pand Cash Flow from/(used in) financing activities (C)  Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)  Cash and cash equivalents at the beginning of the year  Cash and cash equivalents at the end of the year  Cash and cash equivalents at the end of the year  Components of cash and cash equivalents  Cash in hand  With banks-on current account  11,755.26  13,133.98  159.62  436.47  290.19  436.47  596.09	• •		• • •	• • •
Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)  Cash and cash equivalents at the beginning of the year  Cash and cash equivalents at the end of the year  Cash and cash equivalents at the end of the year  Components of cash and cash equivalents  Cash in hand  With banks-on current account  159.62  (12.99)  436.47  596.09  421.15  305.95  290.14				
Cash and cash equivalents at the beginning of the year 596.09 436.47  Cash and cash equivalents at the end of the year 583.10 596.09  Components of cash and cash equivalents Cash in hand 421.15 305.95  With banks-on current account 161.95 290.14				
Cash and cash equivalents at the end of the year 583.10 596.09  Components of cash and cash equivalents Cash in hand With banks-on current account 161.95 290.14	Net Increase/(Decrease) in Cash and Cash equivalents (A+B+C)		(12,99)	159.62
Cash and cash equivalents at the end of the year 595.09  Components of cash and cash equivalents Cash in hand With banks-on current account 161.95  Cash and cash equivalents	Cash and cash equivalents at the beginning of the year		596.09	436.47
Components of cash and cash equivalents  Cash in hand  With banks-on current account  421.15 305.95 290.14			583,10	596.09
Cash in hand         421.15         305.95           With banks-on current account         161.95         290.14				
Cash in hand         421.15         305.95           With banks-on current account         161.95         290.14	Components of cash and cash equivalents		,	AAH A#
With banks-on current account	Cash in hand			
Total cash and cash equivalents (Note 16) 583.10 596.09.				
	Total cash and cash equivalents (Note 16)		583.10	596,09

The accompanying notes referred to above form an integral part of the Financial Statements

As per our report of even date attached

Summary of Significant Accounting Policies

S.R. Batciboi 200.1
For S. R. BATLIBOI & CO. LLP

Firm Registration No: 301003E

Chartered Accountants

per Bhaswar Sarkar

Partner

Membership No 55596

Place : Kolkata Date: 24th May, 2013 For and on behalf of the Board of Directors

2,1

### 1 CORPORATE INFORMATION

Spencer's Retail Limited (the Company) is a Public Limited company domiciled in India and incorporated under the provisions of the Companies Act,1956. The Company is engaged in the retailing of goods and caters to domestic market only.

### 2 BASIS OF PREPARATION

The financial statements of the Company have been prepared in accordance with the generally accepted accounting principles in India. These financial statements have been prepared to comply in all material respects with the Accounting Standards notified by the Companies Accounting Standard Rules, 2006 (as amended) and the relevant provisions of the Companies Act, 1956. The financial statements have been prepared under the historical cost convention on an accrual basis. The accounting policies adopted in the preparation of the financial statements are consistent with those of previous year.

### 2.1 SIGNIFICANT ACCOUNTING POLICIES

### a) Use of Estimates

The preparation of financial statements in conformity with the generally accepted accounting principles requires the management to make estimates and assumptions that affect the reported amount of assets, liabilities and disclosure of contingent liabilities as of the date of the financial statements and the results of operations during the reporting period. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates.

### b) Fixed Assets

Fixed Assets are stated at cost less accumulated depreciation and impairment losses, if any. Cost comprises of purchase price and any attributable cost of bringing the asset to its working condition for its intended use. Expenditure in respect of improvements, etc. carried out at the rented / leased premises are capitalised and depreciated over the initial period of lease or useful life of assets, whichever is lower.

Expenditure incurred in setting up of stores are capitalized as a part of Leasehold improvements.

### c) Depreciation

Depreciation is provided using the straight-line method at the rates prescribed under Schedule XIV of the Companies Act, 1956. However in the following cases, a higher rate of depreciation is applied based on the useful life of the relevant assets estimated by the management:

Category of Asset	Minimum Depreciation rates as per Schedule XIV	Depreciation rates applied by the Company
Plant and Machinery (Single shift)	4.75%	Ranges from 4.75% to 20%
Vehicles	9.50%	19%
Furniture and fixtures	6.33%	Ranges from 6.33% to 33.33%
Office Equipments	4.75%	Ranges from 6.33% to 20%**





### d) Intangibles

Acquired Computer softwares and knowhow &licenses are capitalized on the basis of the costs incurred to acquire and bring the specific asset to its intended use and are amortised on a straight line basis over their estimated useful lives as follows:

Computer Softwares	6 years
Knowhow & Licences	10 years

### e) <u>Impairment</u>

The carrying amount of assets is reviewed at each balance sheet date, to determine if there is any indication of impairment based on the internal/external factors. An impairment loss is recognized wherever the carrying amount of assets exceeds its recoverable amount which is the greater of net selling price and value in use of the respective assets. In assessing the value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of the time value of money and risk specific to the asset. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows. After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining useful life.

### f) Leases

### **Operating Lease**

Leases where the lessor effectively retains substantially all the risk and benefits incidental to ownership of the leased asset are classified as operating leases. Operating lease payment is recognized as an expense in the Statement of Profit and Loss representing the time pattern of benefit to the Company as per specific lease terms.

### Finance Lease

Finance leases, which effectively transfer to the company substantially all the risk and benefits incidental to the ownership of the leased item, are capitalized at the lower of the fair value and present value of the minimum lease payments at the inception of the lease term and disclosed as leased assets. Lease payments are apportioned between the finance charges and reduction of the leased liability based on the implicit rate of return. Finance Charges are charged directly against income. Lease management fees, legal charges and other initial direct costs are capitalized.

In case there is no reasonable certainty that the company will obtain the ownership by the end of the lease term, the capitalized leased assets are depreciated over the shorter of the estimated useful life of the asset or the lease term.

### g) Investments

Investments that are readily realizable and intended to be held for not more than a year are classified as current investments. All other investments are classified as long term investments. Current investments are carried at lower of cost and fair value determined on an individual investment basis. Long term investments are carried at cost but adequate provision for diminution in value is made to recognize a decline other than temporary, in the value thereof.





### h) Inventories

Raw Materials are valued at lower of cost and net realisable value. However, materials held for use in production of inventories are not written down below cost if the finished products in which they will be incorporated are expected to be sold at or above cost. Cost is determined on a weighted average basis.

Traded Goods and Packing materials are valued at lower of cost and net realizable value. Cost includes purchase price and other incidental expenses. Cost is determined under moving weighted average method.

Obsolete/Damaged trading stock is valued at lower of cost less provision and net realisable value. Such provision is ascertained based on pre-determined criterion adopted by the company consistently over the years.

Net realizable value is the estimated selling price in the ordinary course of business, less estimated cost necessary to make the sale.

### i) Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the company and the revenue can be reliably measured.

### Sale of Goods

Revenue is recognized when significant risk and rewards of ownership of the goods get passed on to the buyers.

### Income from Recoveries and Services

Income from recoveries and services mainly represents recoveries made on account of advertisement for use of space by the customers and other expenses charged from suppliers and are recognized and recorded based on the arrangements with concerned parties.

### Interest

Revenue is recognized on a time proportionate basis taking into account the amount outstanding and rate applicable.

### j) Foreign Currency Transactions

### Initial Recognition

Foreign currency transactions are recorded in the reporting currency, by applying to the foreign currency amount the exchange rate between the reporting currency and foreign currency at the date of the transaction.

### Conversion

Kolkata Co

Foreign currency monetary items are reported using the closing rate. Non-monetary Items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction; and non-monetary items which are carried at fair or other similar valuation denominated in a foreign currency are reported using the exchange rates that existed when the values were determined.

### **Exchange Difference**

Exchange differences arising on settlement of monetary items or on reporting of the Company's monetary items at rates different from those at which they were initially recorded during the year, or reported in the previous financial statements, are recognized as income or expenses in the year in which they arise except those arising from investments in non-integral operations.



### k) Retirement and other Employee benefits

Retirement benefits in the form of Provident & Superannuation Funds are defined contribution schemes and the contributions are charged to Statement of Profit and Loss of the year when the contributions to the respective funds are due. There are no obligations other than the contribution payable to the respective funds.

- i) Gratuity liability is a defined benefit obligation and contribution, by way of premium is paid to Life Insurance Corporation of India (L.I.C.), under the Group Gratuity Scheme. Gratuity liability is provided for based on actuarial valuation on projected unit credit method made at the end of each financial year.
- ii) Long term compensated absences are provided for on the basis of actuarial valuation carried out at the year end as per projected unit credit method.
- iii) Actuarial gains/losses are immediately taken to Statement of Profit and Loss and are not deferred.
- iv) The current and non current bifurcation has been done as per the Actuarial report.

### 1) Income Taxes

Tax expense comprises of current and deferred tax. Current income tax is measured at the amount expected to be paid to the tax authorities in accordance with the Indian Income Tax Act 1961 enacted in India.

Deferred income taxes reflect the impact of current year timing differences between taxable income and accounting income for the year and reversal of timing differences of earlier years.

Deferred tax is measured based on tax rates and tax laws enacted or substantively enacted at the Balance sheet date. Deferred tax assets are recognized only to the extent that there is a reasonable certainty that sufficient future taxable income will be available against which such deferred tax asset can be realized. In situations where the company has unabsorbed depreciation or carried forward losses, all deferred tax assets are recognized only if there is virtual certainty supported by convincing evidence that they can be realized against future taxable profit.

At each balance sheet date, the Company re-assesses unrecognized deferred tax assets (DTA) and recognizes unrecognized DTA to the extent that it has become reasonably certain or virtually certain, as the case may be that sufficient future taxable income will be available against which such DTA can be realized.

The carrying amounts of deferred tax assets are reviewed at each balance sheet date. The company writes-down the carrying amount of a deferred tax asset to the extent that it is no longer reasonably certain or virtually certain, as the case may be, that sufficient future taxable income will be available against which deferred tax asset can be realised. Any such write-down is reversed to the extent that it becomes reasonably certain or virtually certain, as the case may be, that sufficient future taxable income will be available.

### m) <u>Earnings per Share</u>

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.





### n) Provisions

A provision is recognized when an enterprise has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reasonable estimate can be made. Provisions are not discounted to their present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

### o) Employee Stock Compensation cost

Measurement and disclosure of the employee share based payment plans is done in accordance with the Guidance Note on Accounting for Employee Share Based payments, issued by the Institute of Chartered Accountants of India. The company measures compensation cost relating to employee stock options using the fair value method. Compensation expenses are amortized over the vesting period of the option on a straight line method.

### p) Borrowing Cost

Borrowing costs that are directly attributable to the acquisition of a qualifying asset are capitalized as a part of the cost of asset.

All other borrowing costs are recognized as expenditure during the period in which these are incurred.

Ancillary costs incurred in connection with the arrangement of borrowings are amortized over the period of borrowing for which they are incurred.

### g) Cash and Cash Equivalents

Cash and cash equivalents for the purpose of cash flow statement comprise of cash at bank and in hand and short-term investments with an original maturity of three months or less.

### r) Contingent liabilities

A contingent Liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognised because it is not portable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliability. The Company does not recognise a contingent liability but discloses its existence in the financial statements.

### s) Measurement of EBIDTA

As permitted by the Guidance Note on the revised schedule VI to the Companies Act 1956, the company has elected to present Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA) as a separate line item on the face of the Statement of Profit and Loss. The company measures EBIDTA on the basis of profit/(loss) from continuing operation. In its measurement, the company does not include depreciation and amortisation expense, finance costs and tax expense.





3 SHARE CAPITAL	31st Mare	ch 2013	31st Mar	ch 2012
	No. of Shares	₹ in Lakhs	No. of Shares	₹ in Lakhs
Authorised Equity shares of ₹10 each	30,00,00,000	30,000.00	30,00,00,000	30,000.00
	30,00,00,000	30,000.00	30,00,00,000	30,000.00
Issued, subscribed and fully paid up Equity shares of ₹10 each	10,40,56,452	10,405.65	2,60,14,113	2,601.41
<ul> <li>a) Reconciliation of Equity Shares outstanding at the beginning and end of the reporting period</li> </ul>	No. of Shares	₹ in Lakhs	No. of Shares	₹ in Lakhs
At the beginning of the year	2,60,14,113	2,601.41	2,60,12,113	2,601.21
Issued during the year	7,80,42,339	7,804.24	2,000	0.20
Outstanding at the end of the year	10,40,56,452	10,405.65	2,60,14,113	2,601.41

### b) Terms/rights attached to equity shares

The Company has only one class of equity shares having a par value of ₹10 per share. Each holder of equity shares is entitled to one vote per share.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

<ul> <li>c) Shares held by each shareholder in excess of 5% Name of the party</li> </ul>	of the shareholding in the C No. of Shares	ompany - %	No. of Sha	res %
CESC Limited	10,40,56,452	100.00%	2,46,38,1	03 94.71%

During the year, CESC Limited, the Holding Company, acquired all the shares from the Minority Shareholders and became the 100% holding Company

As per records of the Company, including its register of shareholders/members and other declaration received from shareholders, the above shareholding represents legal ownership of shares.

### d) Shares held by holding company

Out of the equity shares issued by the company as on 31st March 2013, all shares are held or jointly held by the Holding Company, CESC Limited.

### e) Shares reserved for issue under options

For details of shares reserved for issue under employee stock option (ESOP) plan of the company, please refer Note no 31.





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4 RESERVES & SURPLUS	31st March 2013	31st March 2012
	₹ Lakhs	₹ Lakhs
Securities Premium Account Balances as per last financial statements	11,585.15	11,584.47 0.68
Addition during the year Closing Balance	1,560.84 13,145.99	11,585.15
General Reserve Balances as per last financial statements Addition during the year Closing Balance	7.30	7.30 7.30
Share Options Outstanding Account (refer Note 31) Balances as per last financial statements Reversal during the year, transferred to General Reserve Closing Balance	91.68 - - 91.68	98.98 7.30 91.68
Surplus/(Deficit) in the statement of profit and loss Balance as per last financial statements Loss for the year Closing Balance	(1,03,289.54) (20,914.08) (1,24,203.62)	(77,752.05) (25,537.49) (1,03,289.54)
Total Reserves & Surplus	(1,10,958.65)	(91,605.41)

### 5 SHARE APPLICATION MONEY PENDING ALLOTMENT

	31st March 2013 ₹ Lakhs	31st March 2012 ₹ Lakhs
Share application money pending allotment	1,14,179.92 *	1,06,845.00

(Net of utilisation of  $\stackrel{?}{_{\sim}}$  9,365.08 Lakhs(  $\stackrel{?}{_{\sim}}$  Nil ) on account of equity shares issued during the year)

\* Share Application money as above represents money received from the Company's Holding Company- CESC Ltd towards equity shares proposed to be issued at a premium (to be decided) within the next financial year.





### 6 LONG TERM BORROWINGS Current Non-Current 31st March 31st March 31st March 31st March 2012 2013 2013 2012 ₹ Lakhs ₹ Lakhs ₹ Lakhs ₹ Lakhs Secured Term Loans 1,125.00 1,500.00 22,500.00 8.625.00 Term Loan from a Scheduled bank Amount disclosed under the head "Other Current

22,500,00

8,625.00

(1,500,00)

(1,125.00)

### a) Nature of Security

Liabilities"(refer Note 10.2)

- i) The term loan of ₹ 8,625 Lakhs (₹ 10,125 Lakhs) is secured by hypothecation by way of first charge on all the current and movable assets (tangible & intangible, both present and future) and all the receivables of the company arising out of, pursuant to or under the merchant establishment agreement (including the credit card receivables account) save and except any asset situated in or any such receivables arising from the hyper stores situated at Vishakhapatnam, Hyderabad and Malad (Mumbai). Beside, the above term loan of ₹ 1,125.00 Lakhs is also secured by the unconditional and irrevocable Letter of Comfort from the Holding Company.
- ii) The balance term loan of ₹15,000 Lakhs( ₹ Nil) is secured by hypothecation by way of first charge on all the current and movable assets (tangible & intangible, both present and future) and all the receivables of the company arising out of, pursuant to or under the merchant establishment agreement (including the credit card receivables account). The Holding Company has also issued an unconditional and irrevocable Letter of Comfort against this loan to the banker.
- b) Terms of Repayment and Rate of Interest
- i) Term loan of ₹ 1,125.00 Lakhs carries interest in the range of 14.50% to 14.75% per annum. The loan is repayable in quarterly instalments of ₹ 375.00 Lakhs each by December 2013.
- ii) Term loan of ₹ 7,500.00 Lakhs carries interest in the range of 13.25% to 13.50% per annum. The loan is repayable in 12 equal quarterly instalments of  $\stackrel{?}{\sim}$  625.00 Lakhs each starting from June 2014 to March 2017.
- iii) Term loan of ₹ 15,000.00 Lakhs carries interest of 12.50% per annum. The loan is repayable in 8 equal semi annual instalments of ₹ 1875.00 Lakhs each starting from May 2016 to November 2019.

### 7 OTHER LONG TERM LIABILITY

	Non-Current		Curr	rent
	31st March 2013	31st March 2012	31st March 2013	31st March 2012
	₹ Lakhs	₹ Lakhs	₹ Lakhs	₹ Lakhs
Provision for Rent Equalization (refer Note 26)	<u>.</u>	4,376.01	•	98.12
Other Expenses	32.09	28.51	17.70	10.06
Amount disclosed under the head "Other Current Liabilities"(refer Note 10.2)	ø		(17,70)	(108.18)
Liabilities (feter Note 10.2)	32.09	4,404.52		-
•	·········			Hiji



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	Non-Current		Curi	urrent	
, N	31st March	31st March	31st March	31st March	
	2013	2012	. 2013	2012	
	₹ Lakhs	₹ Lakhs	₹ Lakhs	₹ Lakhs	
Provision for Employee Benefits					
Gratuity (refer Note 36)	263.29	204.39	10.61	9.98	
Leave (refer Note 36)	248.68	235.10	10.25	10.05	
	511.97	439.49	20.86	20.03	
Other Provisions					
Provision for Claims on Leased Properties	-	-	1,201.32	913.27	
	511,97	439,49	1,222.18	933.30	

### 9 SHORT TERM BORROWINGS

	31st March 2013	31st March 2012
	₹ Lakhs	₹ Lakhs
UNSECURED LOANS		
From scheduled banks	20,000.00	35,000.00
	20,000.00	35,000.00

### Terms of Repayment and Rate of Interest

Unsecured Loan from scheduled banks comprises of Indian Rupee term loans repayable within one year carrying interest 9% p.a to 10.5% p.a.

### 10 TRADE PAYABLE & OTHER CURRENT LIABILITIES

	31st March 2013	31st March 2012
	₹Lakhs	₹ Lakhs
10.1 Trade Payable (refer Note 37)	13,418.76	13,371.19
10.2 Other Current Liabilities		
Current maturities of long-term debt (refer Note 6)	1,125.00	1,500.00
Interest accrued but not due on borrowings	13.24	9.03
Interest accrued and due on borrowings	89.18	124.21
Book Overdraft from Banks	956.27	2,588.24
Other Payables		
Capital Creditors	215.02	227.40
Statutory Liabilities	609.17	464.05
Sundry Deposits	164.40	142.91
Provision for Rent Equalization (Refer Note 26)	-	98.12
Others		
- Payables to Employees	721.58	628.33
- Royalty Payable	1,295.02	630.04
- Other Expenses	123.52	107.58
	5,312.40	6,519.91





11 <u>FIXED ASSETS</u>	<u>Leasehold</u>	Plant &	Computer	<u>Vehicles</u>	Furniture	Office	(₹ Lakhs)
11.1 <u>TANGIBLE ASSETS</u>	<u>Improvements</u>	Equipments	Hardwares		& Fixtures	Equipments	Total
Cost As at 1st April 2011 Additions Disposals/Deductions As at 31st March 2012 Additions Disposals/Deductions As at 31st March 2013	17,895.10	5,697.97	5,830.19	126.18	7,805.50	499.68	37,854.62
	573.79	549.97	299.62	27.47	2,040.97	19.31	3,511.13
	1,894.97	1,279.69	180.10	27.99	1,442.38	45.97	4,871.10
	16.573.92	4.968.25	5.949.71	125.66	8.404.09	473.02	36.494.65
	76.16	32.21	176.17	37.91	80.91	10.21	413.57
	1,311.60	541.87	421.98	88.31	1,082.01	16.56	3,462.33
	15,338.48	4,458.59	5,703.90	75.26	7,402.99	466.67	33,445.89
Depreciation As at 1st April 2011 Charge for the year Disposals/Deductions	6,076.96	1,422.77	3,680.91	92.48	2,361.35	105.22	13,739.69
	1,509.78	671.59	1,302.12	15.81	1,326.87	10.17	4,836.34
	2,425.55	214.15	137.00	26.14	523.63	15.70	3,342.17
(including Impairment)  As at 31st March 2012  Charge for the year  Disposals/Deductions  As at 31st March 2013	5,161.19 1,520.97 689.85 5,992.31	249.31 300.05	4,846.03 612.85 395.58 5,063.30	82.15 14.16 67.29 29.02	3,164.59 563.36 541.36 3,186.59	99.69 23.66 5.72 117.63	15,233.86 2,984.31 1,999.85 16,218.32
<u>Net Block</u> As at 31st March 2012 <u>As at 31st March 2013</u>	11,412.73 9,346.17				5,239.50 4,216.40	373.33 349.04	21,260.79 17,227.57

Note: Depreciation for the year includes  $\xi$  168 Lakhs ( $\xi$  1,917 Lakhs) being accelerated depreciation on certain movable items not in use from closed/dropped stores.

11.2 <u>INTANGIBLE ASSETS</u>	Computer Softwares	Know- How and Licence	(₹ Lakhs) <u>Total</u>
Gross Block	01	505.10	1 500 05
As at 1st April 2011	883.06	707.19	1,590.25 26.27
Purchases	26.03	0.24	
Disposals/Deductions	9,46	0.24	9.70
As at 31st March 2012	899.63	707.19	1,606.82
Purchases	274.34	-	274.34
Disposals/Deductions	2.28	· -	2.28
As at 31st March 2013	1,171.69	707.19	1,878.88
Amortisation		*	
As at 1st April 2011	429.09	111.46	540.55
Charge for the year	137.50	<b>70.</b> 95	208.45
Disposals/Deductions	9.39	. 0.23	9.62
As at 31st March 2012	557,20	182.18	739.38
Charge for the year	142.99	70.72	213.71
Disposals/Deductions	2.22		2.22
As at 31st March 2013	697.97	252.90	950.87
THE RESIDENTIAL COLUMNS			
Net Block			9/5/43
As at 31st March 2012	342.43	525,01	867.44
As at 31st March 2013	473.72	454.29	928.01





### 12 NON CURRENT INVESTMENTS

(valued at Cost unless stated otherwise)	31st March	2013	31st March	2012
•	No. of Shares	₹ Lakhs	No. of Shares	₹ Lakhs
Trade (Unquoted)				
Equity Shares, Fully Paid Up of ₹10 each				
Shares in Subsidiary Companies	E0 00 000	_ *	50,00,000	8,024.00
Music World Retail Limited	50,00,000	2,800.00	2,40,00,000	2.400.00
Aou Bon Pain Café India Ltd.	2,80,00,000	2,800.00	2,40,00,000	2,100,00
Others:				1.00
Retailer's Association of India	10,000 _	1.00	10,000 _	1.00
		2,801.00		10,425.00

Note:

- i) Aggregated amount of Unquoted Investments as at 31st March 2013 ₹2,801 Lakhs (₹10,425 Lakhs)
- ii) Diminution of ₹1,957 Lakhs (₹7,626 Lakhs) in the value of certain long term unquoted investments, based on the net worth as per the latest audited accounts of the subsidiary Companies as on 31st March, 2013, being temporary in nature, has not been provided.
- iii) The Hon'ble High Court of Calcutta has approved a scheme of amalgamation of Music World Retail Ltd, a wholly owned subsidiary, with the company.
  Pending receipt of a certified copy of the order, the scheme has not become effective as at year end, and no effect thereof has been considered in these financial statements. Necessary steps will be taken in this regard on receipt of the certified copy of the said order.
- iv) \* Net of Provision for diminution in value of investments ₹ 8,024 Lakhs (₹ Nil)

### 13 DEFERRED TAX

There are unabsorbed depreciation and carried forward losses as at the Balance Sheet date. However, based on future profitability projections, the Company is virtually certain that there would be sufficient taxable income in future and hence, continues to carry Deferred Tax Asset (DTA) of ₹ 31,053.45 Lakhs (₹32,154.69 Lakhs).

The break-up of DTA is as follows:	31st March 2013 ₹ Lakhs	3 <u>1st March 2012</u> ₹Lakhs
Timing Difference in Depreciable Assets	2,005.80	2,005.80
Unabsorbed Depreciation	8,062.61	8,062.61
Business losses carried forward	19,941.62	19,941.62
Other Timing Differences	1,043.42	2,144.66
Net Deferred Tax Asset	31,053.45	32,154.69





### 14 LOANS & ADVANCES

	·	Non-Cu: 31st March 2013	rrent 31st March 2012	Cur. 31st March 2013	31st March
		₹ Lakhs	₹ Lakhs	Z013 ₹ Lakhs	2012
Unsecured, Considered Good unless otherwise	stated	V Dakijo	CLANIS	X Lakns	₹ Lakhs
Capital Advances		295.03	12.33	· -	• •
Deposits	(A)	295.03	12.33	<u> </u>	<u>-</u>
Considered Good		4,440.00	4,748.67	21.50	262,72
Considered Doubtful		239.22	488.78	-	-
		4,679.22	5,237.45	21.50	262,72
Less: Provision for Doubtful Deposits		(239.22)	(488.78)		-
	(B)	4,440.00	4,748.67	21.50	262.72
Advance against Equity Shares to Subsidiary Company	(C)	277.50	-	-	-
Advances Recoverable in cash or in kind	(D)	-		12.87	27.01
Other Loans and advances			•		
Advance Income tax		187.33	248.70	155.58	112.68
Prepaid Expenses		312.14	118.57	448.39	252.59
Interest free loan to wholly owned subsidiary - ( refer Note 12 (iii) )		1,954,50	1,854.00	_	-
Advances to Employees		5.31	5.65	42.26	33.52
Balance with Statutory /Government Authorities		12.14	15.98	24.07	34.43
	(E)	2,471.42	2,242.90	670.30	433,22
Total (A+B+C+D+E)		7,483.95	7,003.90	704,67	722.95





AR VALVEDANI/ADITIC	,			*
15 INVENTORIES (At lower of cost and net realisable value)	31st March	. 2013	31st Marc	æ
=	₹ Lakh		₹ Lak	
Raw Material	, and	54.35		-
Traded Goods	10,862.87 488.51	10,374.36	11,824.94 1,206.78	10,618.16
Less: Provision for Obsolete Stock	100.01	10,0, 1.00		
Packing Materials	256.14		203.73	
Less: Provision for Obsolete Stock	39.81	216.33	34.26	169.47
Total	-	10,645.04	-	10,787.63
16 <u>CASH AND BANK BALANCES</u>	Non-Cu 31st March 2013	irrent 31st March 2012	Curr 31st March 2013	31st March 2012
	₹ Lakhs	₹ Lakhs	₹ Lakhs	₹ Lakhs
. Cash & Cash Equivalents				
Balance with Banks		_	161.95	290.14
On current accounts	· -	-	421.15	305.95
Cash in hand			583,10	596.09
Other bank balances	_			
Deposits with original maturity for more than 12 months	70.30	-	1,200.15	-
Deposits with original maturity more than three		-	2.00	
months less than twelve months maturity  Margin Money Deposit	1,605.45	1,550.91	5.48	98.15
				00.45

Margin money deposits given as security

assets (refer Note 17.2)

Less: Amount disclosed under Other non-current

Margin money deposits of ₹1,610.93 Lakhs (₹ 1,649.06 Lakhs ) are pledged with banks against Bank Guarantees & Over Draft Facilities.

1,675.75

(1,675.75)

1,550.91

(1,550.91)

1,207.63

1,790.73





17 TRADE RECEIVABLES & OTHER ASSETS (Unsecured, Considered Good unless otherwise stated)						**************************************
	(Unsecured, Considered Good unless otherwi	se stated)	Non-Current		C	urrent
			31st March 2013	31st March 2012	31st Marcl 2013	1 31st March 2012
	•		₹Lakhs	₹ Lakhs	₹Lak	ns ₹Lakhs
17.1	Trade Receivables					
1 1 j	Receivables overdue for a period exceeding six	months				
	Considered good			~	21.4	0 1944
	Considered Doubtful		_		21,4	0 13.44 3.88
		(A)		<del>-</del>	21.4	
(	Other receivables	(B)	-	<u></u>	2,100,5	
		(A+B)	-	<u></u>	2,121.9	
1	Less: Provision for doubtful receivables		_	-		(3.88)
	• •			-	2,121.9	
17.2 🤄	Other Assets					7,020.40
	Bank balances (refer Note 16)		1,675.75	1,550.91	<b>.</b>	-
I	nterest receivable on Fixed Deposits etc		3.09	3.03	28.2	£ 17.85
I	nsurance Claims Receivable		-	-	0.4	
			1,678.84	1,553.94	28,6	





55+		2012-13		(₹ Lakhs) 2011-12
18	REVENUE FROM OPERATIONS			
	Sale of Products	1,29,743.54		1,16,579.75
	Less: Excise duty	(4.80)		-
	Revenue from Operations	1,29,738.74		1,16,579.75
	Income from Recoveries and Services	4,036.51		3,315.05
		1,33,775.25		1,19,894.80
	Details of Sale of products			•
	Food *	78,953.69		70,548.46
٠	Non Food			
	- FMCG	23,212.25		20,813.04
	- Others	<b>27,577.6</b> 0.		25,218.25
		1,29,743.54		1,16,579.75
	* Includes Sale of manufactured food products of ₹467.52 Lakhs (₹ Nil)			
19	OTHER INCOME			
	Interest Income on bank deposits	192.50		111.18
	Net Gain on Sale of Current Investments	250.18		186.63
	Provisions no longer required written back	464.66		309.39
	Miscellaneous Income	15.17	-	27.89
	Refund of Service taxes/VAT pertaining to earlier years (net of expenses attributable to such income)	-		95.62
	·	922.51	<del></del>	730.71
	•	•		





### SPENCER'S RETAIL LIMITED

### Notes to Financial Statements as at and for the year ended 31st March 2013

20 (INCREASE)/DECREASE IN TRADED GOODS  Inventories at the Beginning of the year  Inventories at the end of the year	2012-13 11,824.94 10,862.87	2011 11,179	-12
Inventories at the Beginning of the year		11,179	
		11,179	
Inventories at the end of the year	10,862.87		.65
		11,824	.94
(Increase)/Decrease in traded goods	962.07	(645	.29)
i) Details of purchase of traded goods			
Food Non Food	66,487.18	60,595	.38
- FMCG	20,209.00	17,757	'.19
- Others	20,177.34	20,081	
	1,06,873.52	98,434	
ii) Details of Inventory of traded goods			
Food	4,463.35	4,195	5.07
Non Food			
- FMCG	2,540.57	2,253	3,30
- Others	3,858.95	5,376	5.57
	10,862.87	11,824	1.94
21 COST OF RAW MATERIALS CONSUMED			
Inventory at the beginning of the year			-
Add: Purchases	328.12		
	328.12		-
Less: Inventory at the end of the year	54.35		<u>.</u>
Cost of raw materials consumed	273.77	<b></b>	<u>-</u>
Details of raw materials consumed			
Food	273.77		-
22 EMPLOYEE BENEFIT EXPENSES			
Salaries, Wages, Bonus and Exgratia	10,159.24	10,260	0.05
Contribution to Provident and Other Funds (refer Note 36)	773.90	833	1.61
Staff Welfare Expenses	553.31	45	7.50
en e	11,486.45	11,54	9.16





The second section of the second section is a second section of the second section of the second section section second section second section second section sectio	5- N. A. S. S.	2012-13		(₹ Lakhs) 2011-12
OTHER EXPENSES			:	
Power and Fuel		3,188.06		2,795.67
Freight		143.69		255.33
Rent (refer Note 34)		7,591.48		8,745.52
Repairs and Maintenance				
- Plant and Machinery		2.27		2.11
- Buildings		442.32		425.06
- Others		2,132.95		1,861.82
Insurance		50.22	• •	45.70
Rates and taxes		425.20		363.87
Advertisement and Selling Expenses		2,569.78		2,911.36
Packing Materials Consumed		413.97		580.95
Travelling and Conveyance		443.50		565.36
Security Charges		1,039.43		966.46
Auditor's remuneration				
Statutory Audit fees	75.25		75.25	
Tax Audit fees	10.00		10.00	
Others	6.00		6.00	
Service Tax	11.28	•	11.27	•
Reimbursement of Expenses	1.52	104.05	0.96	103.48
Communication expenses		300.75		384.40
Printing and Stationery		218.84		235.9
Legal and consultancy charges		664.46		639.8
Contract payments towards housekeeping expenses		1,878.71		1,725.2
Royalty & Franchisee Fee [Including Nil (₹ 981.00 Lakhs) for earlier years]		727.98		1,809.8
Loss on Sale/ Write off of fixed assets (net)		302.13		546.7
Bad Debts/Irrecoverable Balances written off	-		127.28	
Less: Adjusted against provisions	-	_	(127.28)	_
Rental Deposits Written off	287.66	38.10	667.57 (648.63)	18.9
Less: Adjusted against provisions  Provision for Doubtful Store Lease Deposits/ Advances	(249.56)	-	(010.00)	91.7
		220,16		249.2
Miscellaneous Expenses		22,898.05		25,324.
4 DEPRECIATION AMORTISATION AND IMPAIRMENT				
Depreciation of tangible assets		2,984.31		4,836.
Amortisation of intangible assets		213.71		208.
Amortisation of intangible assets	-	3,198.02		5,044.
25 FINANCE COSTS				2 010
Interest Expense		3,413.91		3,812.
Other Borrowing Costs		936.28		1,052.

### 26 EXCEPTIONAL ITEMS

28

Exceptional item represents Provision made towards diminution in the value of investments in a loss making subsidiary amounting to ₹8024 Lakhs (₹ Nil), Loss on account of Non usable assets written off with respect to the non viable and loss making closed stores amounting to ₹ 621.75 Lakhs (₹ 1590.97 lakhs including additional cost incurred on closure of franchisee business) and is net of write back of provision for lease equalisation amounting to ₹ 4,177.21 Lakhs (₹ Nil),

### 27 HARNINGS PER SHARE (EPS)

EARNINGS PERSHARE (EFS)	31st March 2013	31st March 2012
Loss after tax and before exceptional items (₹ Lakhs) Weighted Number of Equity Shares outstanding Earnings per Share before exceptional items – Basic	(16,445.54) 2,66,55,557 (61.70)	(23,946.52) 2,60,14,113 (92.05)
& Diluted (Face value of ₹ 10 each) (₹)  Loss after tax and exceptional items ( ₹ Lakhs)	(20,914.08)	(25,537,49)
Weighted Number of Equity Shares outstanding	2,66,55,557	2,60,14,113
Earnings per Share after tax and exceptional items – Basic & Diluted (Face value of ₹ 10 each) (₹)	(78.46)	(98.17)

Since, the effect of ESOP and share application money pending allotment on earnings per share (EPS) is anti-dilutive, basic and dilutive EPS are same.

8 CONTINGENCIES AND COMMITMENTS	31st March 2013 ₹ Lakhs	31st March 2012 ₹ Lakhs
Contingencies		
Contingent liabilities not provided for in respect of:		
- Sales Tax demands under appeal	121.97	120.92
- Service Tax demands under appeal	708.76	115.70
<ul> <li>Guarantee to ABP Corporation on behalf of a Subsidiary Company to discharge obligation, if any, in the event of default</li> </ul>	Not Quantified	Not Quantified
- Claims against the Company not acknowledge as debt	245.76	193.80
<u>Commitments</u>		
<ul> <li>Estimated amount of contracts remaining to be executed on capital account (net of advances)</li> </ul>	485.70	- ·
- Other Commitments Investment in Subsidiary	122.50	800.00

Retailers Association of India (RAI) of which the Company is a member, has filed Special Leave Petition before the Hon'ble Supreme Court of India, about the applicability of service tax on commercial rent on immovable property. Pending disposal of the case, the Supreme Court has passed an interim ruling in Oct 11 directing the members of RAI to pay 50% of total service tax liability upto Sept 11 to the department and to furnish a surety for balance 50%. The Supreme Court has also clarified that the successful party in the appeal shall be entitled to interest on the amount stayed by the Court, at such rate as may be directed at the time of the final disposal of appeal. Accordingly the Company has already deposited ₹ 4.60 crores and furnished a surety for ₹ 4.60 crores towards the balance service tax liability, while interest, whose quantum and applicability is presently not ascertainable, will be provided on the disposal of the petition.

29 The Company has accumulated losses of ₹ 124,203.62 Lakhs against the Shareholder's funds of ₹ 137,830.54 Lakhs (including share application money pending allotment) as on the Balance Sheet date. The Company, however, having created a robust infrastructure for organized retail business, is confident of generating positive cash flows and operational surplus in the near future with certain interim support from the holding company. Further, the losses for the Company are reducing and the Company is operating at a positive store EBIDTA in aggregate at store level. Therefore, the Company is confident about the continuity of its operations and long term viability.

### 30 SEGMENT INFORMATION

Based on the synergies, risk and returns associated with the business operations and in terms of Accounting Standard 17, the company is predominantly engaged in a single reportable segment of "Organised retailing" during the year. The company at present primarily operates in India and therefore the analysis of geographical segment is not applicable to the company.





### 31 EMPLOYEE STOCK OPTION PLAN (ESOP)

The Company had provided equity settled ESOP to its employees vesting over a period of 5 years in equal instalments linked to performance rating of respective employees. As at year ended 31st March 2013, there are however, no outstanding non vested options.

During the year, there has been allotment of Nil (2,000) options with exercise price of Nil (₹ 44/-) out of the options vested in the earlier years,

Nil (4,886) options with exercise price of Nil (₹ 44/-) vested in earlier years, has been cancelled on resignation of employees during the year. The Company in the year 2009-10 had withdrawn the ESOP Scheme and retained ESOP liability to the extent of vested options till 1st January 2010.

32 VALUE OF IMPORTS CALCULATED IN CIF BASIS	<u>2012-13</u> ₹ Lakhs	2011-12 ₹ Lakhs
Trading Goods	-	11.70
33 EXPENDITURE IN FOREIGN CURRENCY (ON ACCRUAL BA	ASIS) 2012-13 ₹ Lakhs	<u>2011-12</u> ₹ Lakhs
Professional and Consultation fees	-	56.66
Others	9,19	7.48
	9.19	64.14

### 34 LEASES

### Operating Lease (Company as Lessee)

Retail stores are taken by the company generally on operating lease and the lease rent is payable as per the agreements entered into with the lessors. Agreements are both in the nature of cancellable and non cancellable leases. The lease term is for varied years and renewable for further years as per the agreements at the option of the company. There are no restrictions imposed by these lease arrangements. The details of lease rentals payable are given below:

	2012-13	2011-12
	₹ Lakhs	₹ Lakhs
Lease Payments for the year	7,888.39	7,665.54
Future Minimum Lease Payments -	5,266.19	5,825.70
Not Later than one year Later than one year but not later than five years	18,467.75	22,363.31
Later than five years	35,667.34	40,343.39





of related parties and related party relationship ATED PARTY DISCLOSURES Key Management Personnel hary Companies ow Subsidiary

Details of transactions entered into with the related parties.

Au Bon Pain Café India Limited Music World Retail Limited CESC Limited

Vincet Kumar Kapila, Whole Time Director (from 1st August 2012 till 30th November 2012) Mohit Kampani, Whole Time Director (from 1st December 2012) CESC Properties Limited

1,14,179.92 (1,06,845.00) 20.46 (18.60) 17.69 17.80 (0.72) 13.62 (14.41) (567.04) Outstanding as on 31/3/2013 1,222.22 Balance (15.45) 400.00 (800.00) 16,700.00 (10,815.00) (101.44) 0.58 (37.26) 6.74 (10.08) 9.46 2.78 (5.88) (3.61)70.46 9)365.08 182 17.69 (15,000.00)727.98 (1,611.05) Transaction Value Outstanding as on 31/3/2013 Balance 26.00 17.69 Outstanding as on 31/3/2013 Валапсе Fellow Subsidiary Ггапѕаспоп 13.62 (14.41) Outstanding as on 31/3/2013 Balance Subsidiaries . (3.61) 400.00 (800.00) (15.45)9.46 6.74 (10.08) (5.88)13.84 (48.60) 0.58 278 Transaction Value 1,14,179.92 (1,06,845.00) 20.46 17.80 1,222,22 (567.04) Outstanding as on 31/3/2013 2.18 Holding Company 16,700.00 (10,815.00) 138.55 (101.44) 727.98 (1,611.05) (15,000.00)15,000.00 Transaction 7.41 Value Rem<u>uneration to Key Manarerial Personnel</u> Vincet Kumar Kapila thed (including Premium) Concessionaire Income received Music World Retail Limited Equily Investment Au Bon Pain Café India Limited tu Bon Pain Café India Limited agic World Retail Limited <u>Purchase of Assets</u> Yusic World Retail Limited <u>Purchase of Goods</u> Music World Retail Limited usic World Retail Limited Ausic World Retail Limited Repayment of Loan taken CESC Limited CESC Properties Limited security Deposit refund hoceeds of Loan taken IESC Limited Security Deposit paid CESC Limited spense Incurred fohit Kampani Sales of Goods CESC Limited ESC Limited ESC Limited

1,954.50 (1.854.00)

100.50

1,954.50

100.50 (458.00)

277.50

277.50

Ku Bon Pain Café India Limited

Interest Erec Loan Given Music World Retail Limited

277.50

₹ Lakhs

Total

Key Management Personnel

### 36 GRATUITY& OTHER POST EMPLOYMENT BENEFIT PLANS

The Company has a defined benefit gratuity plan. Every employee who has completed five years or more of service gets a gratuity on departure at 15 day's salary (last drawn salary) for each completed year of service. The scheme is funded with an insurance company in the form of a qualifying insurance policy.

The Company also extends benefit of compensated absences to the employees, whereby they are eligible to carry forward their entitlement of earned leave for encashment upon retirement / separation. This is an unfunded plan.

I The following tables summarises the components of net benefit expense recognised in the statement of profit and loss for the year:

				₹ Lakhs
	2012-13		2011-12	-12
<del></del>	Gratuity	Leave	Gratuity	Leave
Current service cost	56.47	46.44	52.28	50.43
Interest cost	19.66	14.47	12.96	8.04
Expected return on plan assets	4.86	-	5.29	-
Net actuarial (gain) / loss recognised in the year	38.26	81.43	88.45	163.47
Total expense	109.53	142,34	148.40	221.94

II The following tables summaries the components of funded status and amounts recognised in the balance sheet for the plan.

(i) Net Asset/(Liability) recognized as on the balance sheet date:

•	31st March 2013		31st March 2	012
=	Gratuity	Leave	<u>Gratuity</u>	<u>Leave</u>
Present value of defined benefit obligation	326.42	258.93	275.17	245.15
Fair value of plan assets	52.52	-	60.80	
Net Asset /(Liability)	(273.90)	(258,93)	(214.37)	(245.15)

(ii) Changes in the present value of the defined benefit obligation are as follows:

	31st March 2013		31st March 2	012
-	Gratuity	Leave	Gratuity	Leave
Present value of defined benefit obligation at the				
beginning of the year	275.17	245.15	177.25	165.97
Interest cost	19.66	14.47	12.96	8.04
Current service cost	56.47	46.44	52.28	50.43
Benefits paid	58.79	128.56	49.48	142.76
Actuarial (gains) / losses on obligation	33.91	81.43	82.16	163.47
Present value of defined benefit obligation at the end of the year	326,42	258.93	275.17	245.15

(iii) Changes in the fair value of plan assets are as follows:

	31st March 2013		31st March 20	arch 2012	
	Gratuity	Leave	Gratuity	Leave	
Fair value of plan assets at the beginning of the year	60.80	-	66.09	•	
Expected return on plan assets	4.86	-	5.29	-	
Contributions by employer	50.00	•	45.19	-	
Actual benefits paid	58.79	-	49.48	•	
Actuarial gains / (losses)	(4.35)	-	(6.29)	-	
Fair value of plan assets at the end of the year	52.52		60.80		

(iv) The Company expects to contribute ₹ 50.00 Lakhs to Gratuity Fund in FY 2013-14

(v) The major categories of plan assets as a percentage of the fair value of total plan assets are as follows

31st March 2013	31st March 2012
Gratuity (%)	Gratuity (%)
100%	100%
10070	

Investments with insurer





(vi) The principal assumptions used in determining gratuity and leave obligations for the Company's plan are shown below

	31st March	2013	31st March	2012
	<u>Gratuity</u>	Leave	Gratuity	Leave
Discount rate	8.00%	8.00%	8.50%	8.50%
Expected rate of return on assets	8.00%	-	8.50%	-
Employee turnover	10.00%	,	10.00%	6

- (vii) The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market
- (viii) Contribution to Provident and Other Funds includes ₹ 664.38 Lakhs (₹ 683.40Lakhs) paid towards defined contribution plans.
- (xi) Amounts for the current and previous four years are as follows:

	31st March 2013	31st March 2012	31st March 2011	31st March 2010	₹ Lakhs 31st March 2009
a) Gratuity					
Defined benefit obligation	326.42	275,17	177.25	187.85	197.09
Plan assets	52,52	60.80	66.09	57,86	69.21
(Surplus)/deficit	273.90	214.37	111.16	129.99	127.88
Experience adjustments on plan liabilities	33.91	(22.62)	(3.63)	(38.86)	12.39
Experience adjustments on plan assets	(4.35)	3.05	3.60	(2.22)	5,60
b) <u>Leave</u>					
Defined benefit obligation	258.93	245.15	165.97	194,40	190.79
Plan assets *		-		-	-
(Surplus)/deficit	258.93	245.15	165.97	194.40	190.79
Experience adjustments on plan liabilities	81.43	102.78	70.87	148.02	0.00
Experience adjustments on plan assets*	<del>-</del>	- '	-	-	-

<sup>\*</sup> Unfunded

- 37 The Company has not received any intimation from suppliers regarding their status under the Micro, Small and Medium Enterprises Development Act 2006 (MSMED) and hence disclosures , if any , relating to the amounts unpaid as at the year end together with interest paid / payable required under the said Act have not been given.
- 38 Previous year figures including those given in brackets have been rearranged where ever necessary to confirm with the current year classification.

As per our report of even date attached

S.R. Barribois Co. LL For S. R. BATLIBOI & CO. LLP

Kolkata

Firm Registration No: 301003E

Chartered Accountants

per Bhaswar Sarkar

Partner

Membership No 55596

Place: Kolkata

Date: 24th May, 2013

For and on behalf of the Board of Directors

und Charkenel Company Secretary

# SPENCER'S RETAIL LIMITED

# STATEMENT REGARDING SUBSIDIARY COMPANIES FOR THE FINANCIAL YEAR ENDING 31 MARCH 2013

PURSUANT TO SECTION 212 OF THE COMPANIES ACT, 1956

	PURSUANT TO SECTION 212 OF 111E COMMENT				the someone the	the   Profits/(Losses) so far as it concerns the	r as it concerns the
Nam	Name of the Subsidiary Company	Number of Shares held by	Extent of Holding	Profits/(Losses) so far as it concerns are members of the holding Company and not dealt with in the books of Account of	r as it controlled ing ing Company and tooks of Account of	profits/(Losses) so far as it concerns and members of the holding Company and members of the holding Company and members of the holding Company of the holding Company and members of Account of the holding Company	ling Company and cs of Account of the company
		الاقترانية		the Holding Company	Company	General	1 D. 19
				For the Financial Year of the Subsidiary	For the Previous Financial Year(s) since it became a Subsidiary	For the Financial Year of the Subsidiary	For the Frevious Financial Year(s) since it became a Subsidiary
		· · · · · ·			# Y = 1/20	₹ Lakhs	₹ Lakhs
				₹ Lakhs	< Lakins	,	
						IIV	Ä
Au I Mus	Au Bon Pain Cafe India Limited Music World Retail Limited	28,000,000 5,000,000	80% 100%	(634)	(6,303) (6,303)		NIL
				,		 	
							3.

For and on behalf of the Board

Awitun Chorkens.
Company Secretary

Director

Dated:24th May 2013